

The Truth Behind the Data:
Next-Level Analysis
of 2021 Consumer
Banking Trends

February 10, 2021

All names, trademarks and registered trademarks are property of their respective owners.



Today's Presenters



Carrie StappSVP, Product
Management



Terri PanhansVP, Contact Center
Solutions



What We'll Cover Today

- About the Harland Clarke TrendWatch Report
- Five Extraordinary Industry Trends affecting change in 2021
- Deep Dive Into Our Research Industry Trends
- Tactical Planning for Achieving Goals and Objectives



First-Ever Data-Driven TrendWatch Report

- 25,000 Senior-Level Clients and Prospects
- 29 Survey Questions
- 280 Complete Responses
- Banks and Credit Unions





5 OVERNIGHT CHANGES

to how banking engagement is delivered

- Trend 1: Digitalization, A Sudden Change in Speed and Course
- Trend 2: Increased Value of Fully Connected Consumer Experiences
- Trend 3: Finding Success With The Disrupted Consumer
- Trend 4: Making Work From Home Work For Everyone
- Trend 5: Supercharge Your Consumer Data



PERCEPTIONVS REALITY

Digitalization

PERCEPTION: Digitalization is moving all traditional banking services and activities, previously only available inside a branch, to online channels.

REALITY: Digitalization is less about the technology and more about **how banking engagement** is delivered — how we create connected experiences with customers and employees in the new reality.



Digitalization: A Sudden Change in the Speed and Course



responders ranked digital transformation a low or medium priority coming into 2020

PERCEPTION

Prior to 2020, digital banking adoption was a **nice-to-have innovation** for which there was no rush to complete.





Digitalization: A Sudden Change in the Speed and Course

Post-COVID ...





REALITY

Digitalization has gone from how's it coming to how fast can we get there?

The challenge is creating fully connected customer experiences by combining the convenience of self-service with the **authenticity of human interaction**.



Increased Value of Fully Connected Customer Experiences

Coming into 2020,



61% of

responders ranked "better enable self-service channels" as a top priority

33% ranked

"improve integrated multichannel delivery" as a secondary priority

PERCEPTION

Prior to 2020, digital banking adoption was pursued as a way to reduce operating costs and minimize the reliance on high-cost branch interactions.





Increased Value of Fully Connected Customer Experiences

"The objective then — accelerated by the pandemic — is to add value by digitizing and connecting all aspects of the consumer journey."

REALITY

Digital transformation can't be about just checking a box — having an app or online account opening.

The challenge is creating **fully connected experiences** across all channels that begin and end with the consumer experience in mind.



Finding Success With the Disrupted Consumer

47% report that COVID-19 had no effect on their marketing budget

38% reported a budget decrease or freeze

PERCEPTION

During the earliest days of the pandemic, financial institutions curtailed their marketing spending to get a sense of how consumers and the industry would be affected.





Finding Success With the Disrupted Consumer

"Be there for them today, so you earn the right to be there tomorrow."

REALITY

Financial institutions play an important role in helping consumers achieve their financial priorities.

The challenge is staying engaged with consumers. Meaningful dialogue and helpful interactions play an important role in **acquiring new relationships** as well as **growing and retaining existing ones**.



Making Work From Home Work for Everyone

QUESTION: Since COVID, what challenges has your contact center experienced?

68% reportedinbound call volume39% reported work-from-home37% reportedcapacity limitations due

to social distancing

PERCEPTION

Employees working from home full-time will have a damaging effect on morale, focus, teamwork and communication, negatively impacting the customer or member experience.





Making Work From Home Work For Everyone

Since COVID-19,



respondents prioritized enabling productivity of a remote workforce



respondents consider working from home the new normal in banking

REALITY

The crisis has exposed our ability to **connect with each other** — employees and customers — in new ways.

The challenge is creating a remote work culture that allows employees to work from anywhere and supports seamless, high-quality engagement among coworkers and consumers alike.



Supercharge Your Consumer Data

"Financial institutions
seem intent on ramping
up communications, but
consumers say they want
relevant messaging —
not more messaging."

PERCEPTION

Most banking providers consider themselves to be ahead of the competition in relevance of messaging, and product and service personalization.





Supercharge Your Consumer Data

40% of respondents do not use consumer data and analytics to enable personalized offerings and interactions

34% use name and address information only

9% report personalizing offers as a best practice

REALITY

The overwhelming majority of institutions are missing out on the huge upside of data-driven personalization.

The challenge is building consistent, memorable experiences — attaining consumer-centric status — by gathering actionable insight with what consumers are experiencing at every touchpoint of their financial journey.



5 OVERNIGHT CHANGES

to how banking engagement is delivered

Trend 1

Digitalization, A Sudden Change in Speed and Course

Helping consumers navigate new digital banking experiences with expert, high-touch support.

Trend 2

Increased Value of Fully Connected Consumer Experiences

Creating consistent and connected consumer experiences — everywhere, every time.

Trend 3

Finding Success
With The Disrupted
Consumer

Being there with the loans consumers need, the moment they need them.

Trend 4

Making Work From Home Work For Everyone

Providing high-quality customer service remotely and with no loss in business continuity.

Trend 5

Supercharge Your Consumer Data

Leveraging consumer data to meet consumers exactly where they are in their financial journey.



Keep and eye on email!

TrendWatch 2021

HOT OFF THE PRESS! TRENDWATCH 2021

For our 2021 TrendWatch Report, we surveyed financial institutions of all sizes to get a sense of which trends are shaping the future of the financial services industry as we enter a new year and continue to adapt to the impact of a global pandemic. From our research, five trends emerged, each playing a crucial role in the new normal of consumer engagement. In the report, our own team of experts provides their analysis and in-depth insight on these findings.



You'll be receiving your complimentary copy of the TrendWatch 2021 survey report in the next few days.



Q&A

Type your question in the questions panel



Carrie Stapp

SVP, Product Management

Terri Panhans

VP, Contact Center Solutions

www.harlandclarke.com/webcasts



harlandclarke.com/LinkedIn



harlandclarke.com/Twitter

Presentation materials and video replay will be provided within one week.

Visit harlandclarke.com/webcasts for this and previous events.



Thank You

